



CONCORD\BSE\11\2026-27

May 13, 2026

The Secretary,
Listing Department,
BSE Limited,
1st Floor, Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400001, Maharashtra

Scrip Code: 543619; Symbol: CNCRD, ISIN: INE0N0J01014

Sub: Investor Presentation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir / Madam,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Investor Presentation titled "Concord Control Systems Limited, Investor Presentation – H2 & FY 26.

The aforementioned presentation is also being uploaded on the company's website i.e. www.concordgroup.in

We request you to please take the same on record.

Thanking You,

Yours' Sincerely,

for Concord Control Systems Limited

Puja Gupta
Company Secretary and Compliance Officer



Concord Control Systems Limited

Building The Intelligence Layer Of Modern Railways
Railway Intelligence • Safety • Control Platform

Investor Presentation
H2 & FY2026



Concord is a Railway Intelligence, Safety & Control Platform



Concord is not just a railway equipment manufacturer - it is a fully integrated technology driven platform for propulsion, safety, intelligence, & control and AI driven diagnostics into one seamless cohesive ecosystem.

Strategic Positioning

- ❖ Driving rail modernization
- ❖ Indigenous, scalable solutions with global potential

Evolution & Shift

- ❖ From Hardware Supplier to Software-led Innovator
- ❖ Expertise in propulsion, rolling stock, communication & embedded systems

Credibility & Approvals

- ❖ Approved by RDSO, CLW, ICF
- ❖ ISO 9001:2015 Certified

Concord delivers an end-to-end railway platform blending mission-critical hardware with High-value software & IP enabling differentiation, higher margins, and long-term scalability.

What is Changing?

Transformation to a Scalable Tech Platform:

Concord is evolving into a high-margin, globally relevant railway technology company



Key Drivers

- ❖ Green Sustainable Mobility
- ❖ Strong R&D: 100+ engineers

Outcomes

- ❖ Higher, predictable margins
- ❖ Recurring revenue streams
- ❖ Stronger competitive moats
- ❖ Global scalability

This multi-dimensional shift unlocks

- ▶ Higher & more predictable margins
- ▶ Recurring revenue streams
- ▶ Stronger competitive moats
- ▶ Global expansion potential

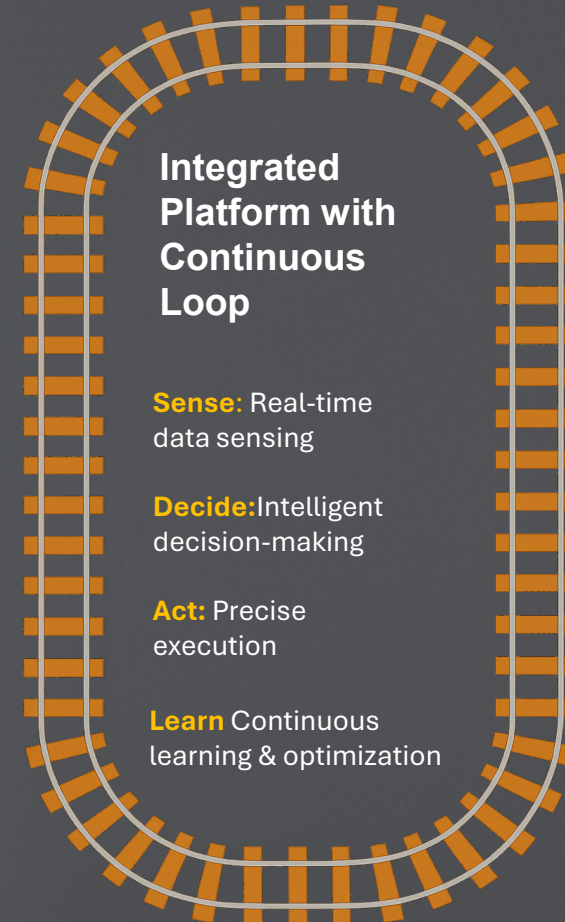
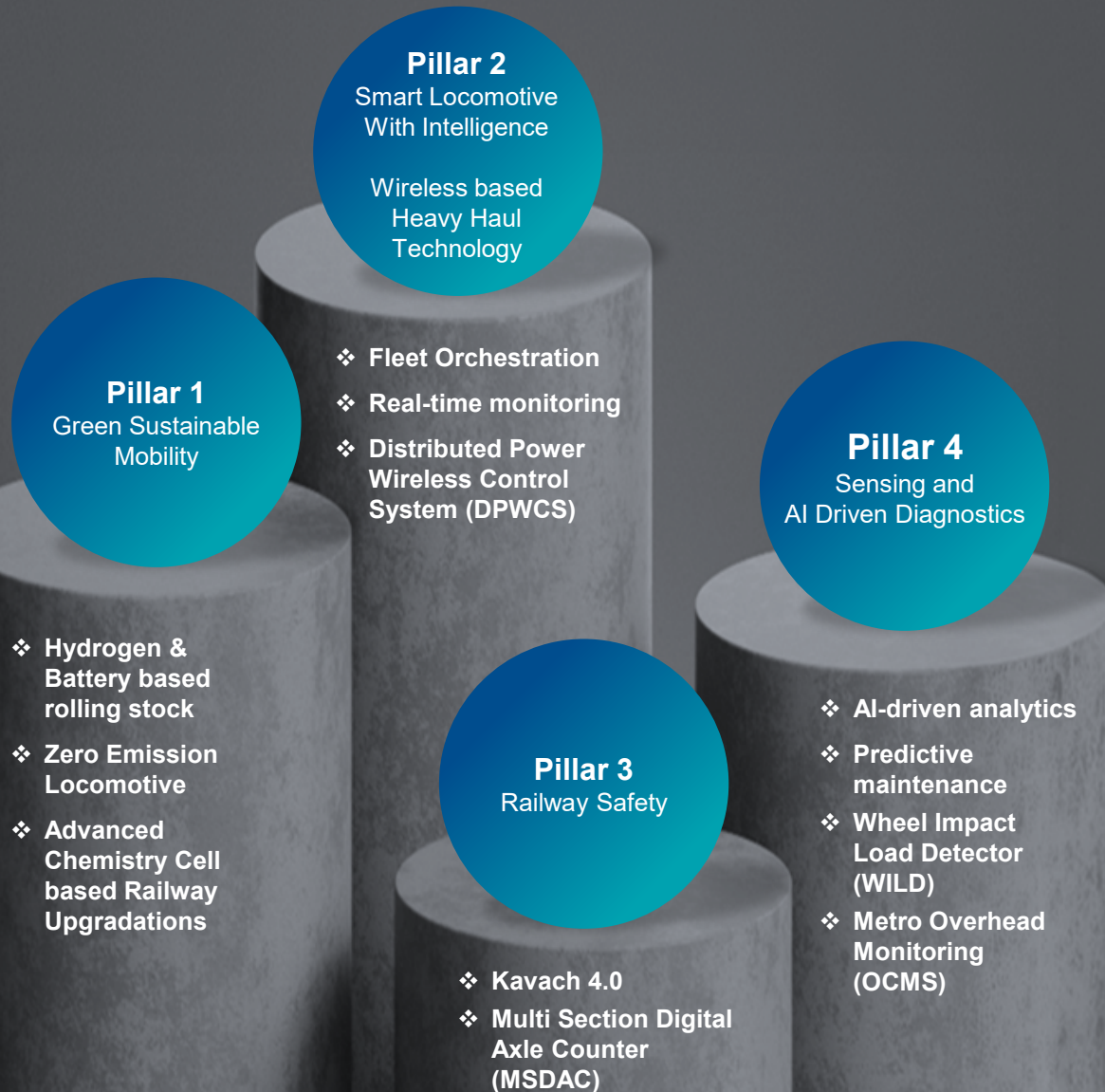
**In-house R&D and diversified portfolio for risk mitigation & margin realisation
Futuristic & Sustainable Technologies such as AI & Zero Emission**

01

Fully Integrated Solution

Transforming Railways
Transforming India

Four Integrated Pillars



Advantages

- ❖ End-to-end ecosystem coverage
- ❖ True platform integration (rare)
- ❖ Strong operational backbone (Lucknow, Bengaluru, Hyderabad)

Outcome

- Solves real problems regarding:
- ❖ Safety
 - ❖ Efficiency
 - ❖ Sustainability
 - ❖ Scalability

Green Sustainable Mobility

Key Strengths:

- ❖ Fuel-agnostic, modular architecture
- ❖ Designed for IP licensing & scalability
- ❖ Strong domain expertise ensures reliability



Multi-fuel Propulsion:

- ❖ Multiple AC/DC Supply
- ❖ Hydrogen
- ❖ Battery
- ❖ Hybrid



Flagship milestone:

India's first indigenous zero-emission retrofit (LFP + DC drive)

Hydrogen and battery-based rolling stock for Greener & sustainable future



This pillar positions Concord not just as a hardware provider, but as a future-ready propulsion technology platform with high licensing and scalability potential

Overview

Running Successfully

India's First Indigenous Zero-Emission Propulsion System

Successfully converted a 700 HP diesel locomotive into a fully battery-powered unit

LFP batteries + DC chopper drive (800A peak)

100% indigenous

Innovations: High-voltage integration, Liquid Cooling, Fiber-optic communication

Key Benefits

- ❖ Zero emissions – Supports net-zero & 2030 electrification goals
- ❖ Major fuel savings (eliminates idling)
- ❖ Lower operating & maintenance costs
- ❖ Enhanced safety with digital HMI, CCTV & Remote Monitoring System

Market Opportunity

Multi-million-dollar railway decarbonization market globally

Advanced Chemistry Cell based Railway Upgradations

ACC Battery Opportunity in Railways

Overview

Key Highlights

- ❖ Massive replacement opportunity for legacy Lead Acid / VRLA battery systems
- ❖ Enables higher reliability | lower maintenance | longer life | lower lifecycle cost
- ❖ Powers mission-critical railway backup and safety infrastructure
- ❖ Enables battery-electric & hybrid rolling stock ecosystem
- ❖ Strong alignment with:
 - ❖ Railway modernization
 - ❖ Net-zero & clean-energy transition
 - ❖ Renewable integration
 - ❖ “Make in India” initiatives

Accelerating transition towards a smart, compact and energy-efficient railway infrastructure ecosystem

Smart Locomotive with Intelligence

The Data & AI Layer – Making Trains “Think”

Core Capabilities

- ❖ Real-time monitoring
- ❖ Predictive maintenance
- ❖ Enables safer and lower cost of operations

Technology Stack

- ❖ Multi-sensor edge device (vibration, temperature, current, GPS) with onboard AI
- ❖ Secure connectivity (4G/5G/Wi-Fi/LoRa), cloud & digital twin integration
- ❖ Delivering real-time predictive maintenance and 30-50% downtime reduction

Revenue Model

- ❖ High-margin recurring income
- ❖ Strong scalability & stickiness

This pillar transforms locomotives into intelligent, data-powered assets, unlocking high-margin revenue while driving safer, more efficient, and cost-optimized rail operations through AI-driven insights.

Distributed Power Wireless Control System (DPWCS)

Advanced DPWCS solution Powers Heavy Haul Operation from 2km to 3.5km long & upto 25,000 tonnes freight trains (extendable up to 7 km)

Key Advantages

Faster & Uniform

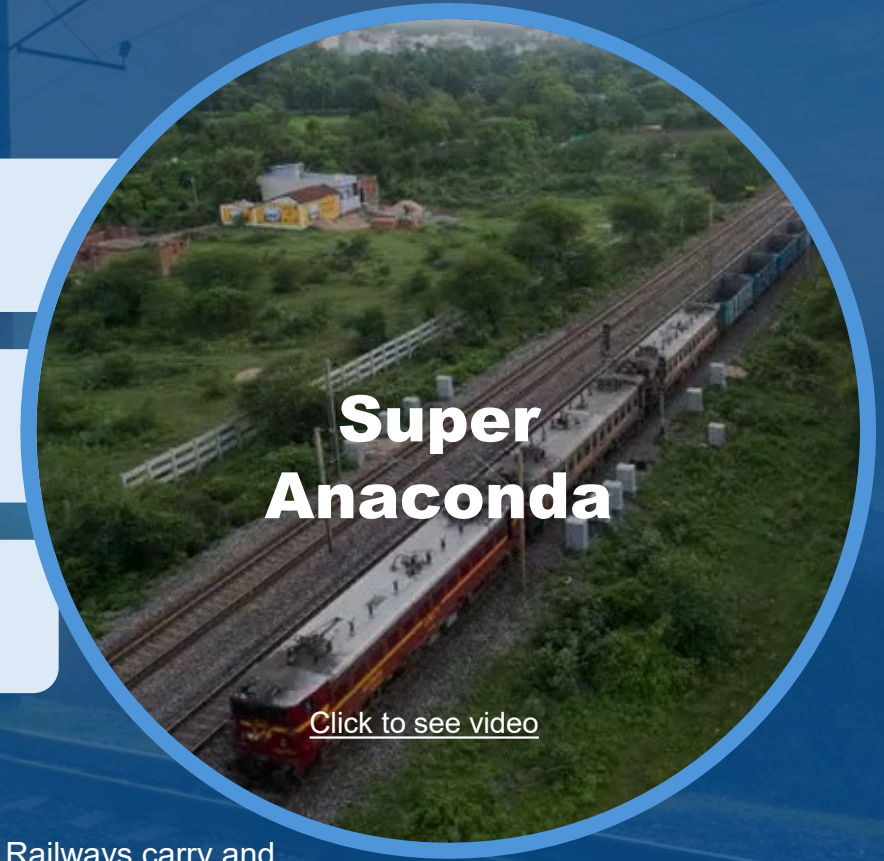
Simultaneous control and braking across all locomotives

Efficient scheduling opportunity

Helps manage schedules efficiently between passenger trains and freight trains

High freight throughput at minimal operating costs

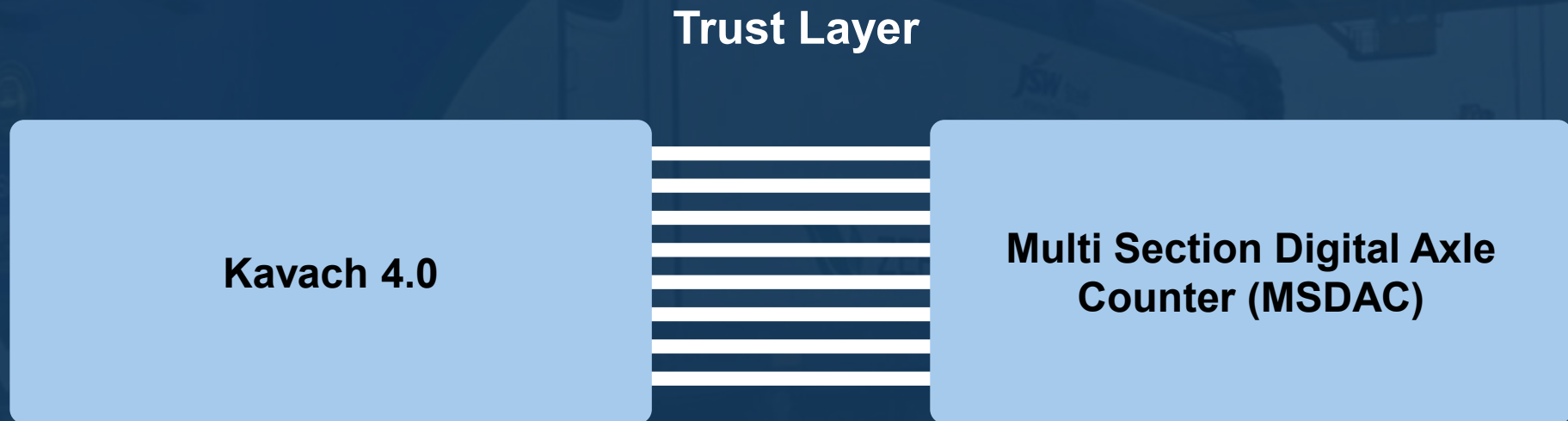
Move higher number of wagons and hence higher tonnages



Overall Impact

DPWCS makes long heavy-haul freight trains (Super Anaconda) movement more efficient which helps Indian Railways carry and move higher tonnages through longer, high-throughput freight operations and aligns with Mission-3000 MT of Indian Railways aiming to increase annual freight loading to 3,000 million tonnes by 2029-30

Railways aiming to implement DPWCS in every freight locomotive in the country



This pillar delivers not only life-critical safety, but also high-margin, long-duration revenue with very strong competitive defensibility, a powerful combination for sustained value creation.

Kavach 4.0

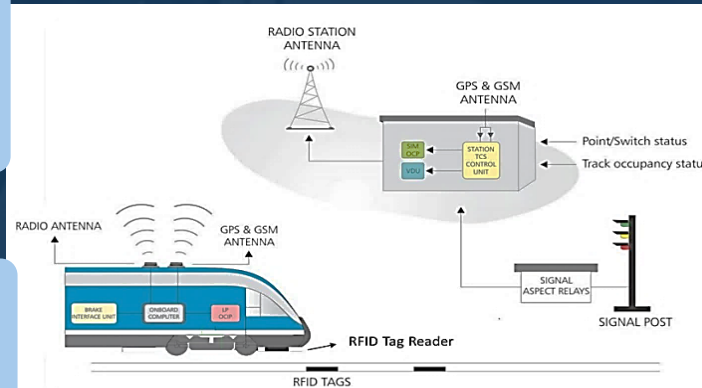
SIL-4 Certified – Automatic Train Protection (ATP)

Core Technologies

- ❖ Kavach-class ATP
- ❖ Proprietary IP

Economics

- ❖ 25–30% EBITDA
- ❖ 15-year maintenance contracts
- ❖ Strong recurring revenue



Strategic Role

- ❖ Full-stack safety ecosystem player
- ❖ Contributing to India's zero-collision mission

Milestones

- ❖ RDSO prototype clearance (Kavach 4.0)
- ❖ Field trial installation started
- ❖ Orders received **₹258.27 Cr**

Market Opportunity ~Rs. 40,000 cr till FY30

Multi Section Digital Axle Counter (MSDAC)

Overview

Transfer of Technology with a Spanish Company under Make in India

Used in Railway Signaling to detect the clear or occupied status of a section of track between two points.

Monitors specified track section for vehicle presence

In simplified terms, it tells a station master if the track is clear or occupied

Conventional Axle Counters

Designed with transistorized circuits and integrated circuits (ICs).

Transitioning
to

Digital Axle Counters

Designed using micro-controllers and software programs.

Market Opportunity : ~Rs. 2,000 cr till FY30

Onboard Wireless Smart Sensor Network for Predictive Maintenance

Core Capabilities

- ❖ Real-time monitoring
- ❖ Predictive maintenance
- ❖ AI-driven analytics

Strategic Value

- ❖ Fully networked ecosystem
- ❖ Enables remote diagnostics, scheduling & energy optimization

Benefits

- ❖ Lower failures & maintenance costs
- ❖ Centralized control & visibility
- ❖ Enables efficient train management & predictive interventions

Outcome

- ❖ Lower costs
- ❖ Higher utilization
- ❖ Recurring revenue

This pillar enables seamless command, real-time insights, and fleet orchestration driving lower operating costs, higher asset utilization, and stronger recurring revenues through networked services

Advanced Sensor Systems

Rail & Industrial Applications



Pressure Sensors

- ❖ Pneumatic & hydraulic monitoring
- ❖ Brake system safety
- ❖ Pipeline control



Load Sensors

- ❖ Passenger load monitoring
- ❖ Energy optimization
- ❖ Door control



Fire Detection

- ❖ Smoke & heat detection
- ❖ Alarm integration
- ❖ Passenger safety



Speed Sensors

- ❖ Train velocity tracking
- ❖ Overspeed protection
- ❖ Traction monitoring

Enhanced Safety | Real-time
Monitoring | Predictive Maintenance

Wheel Impact Load Detector (WILD)

Hardened electronic data collection device for railway track monitoring

Works around the life of a wheel, detects impact forces caused by damaged wheels to reduce chances of derailment

Reduces service failures and unplanned maintenance costs of rolling stocks and tracks



Connected to a data **acquisition system** that:

Acquires real time data

Computes values

Relays data to Railway servers and alerts to key stake holders for quick action

Overhead Monitoring (Condition Monitoring Product Suites)

Key Product Suites:

Profiling-Based Monitoring Suite (PANTOhealth)

Real-time overhead line monitoring & diagnostics

Precise diagnostics with actionable alerts

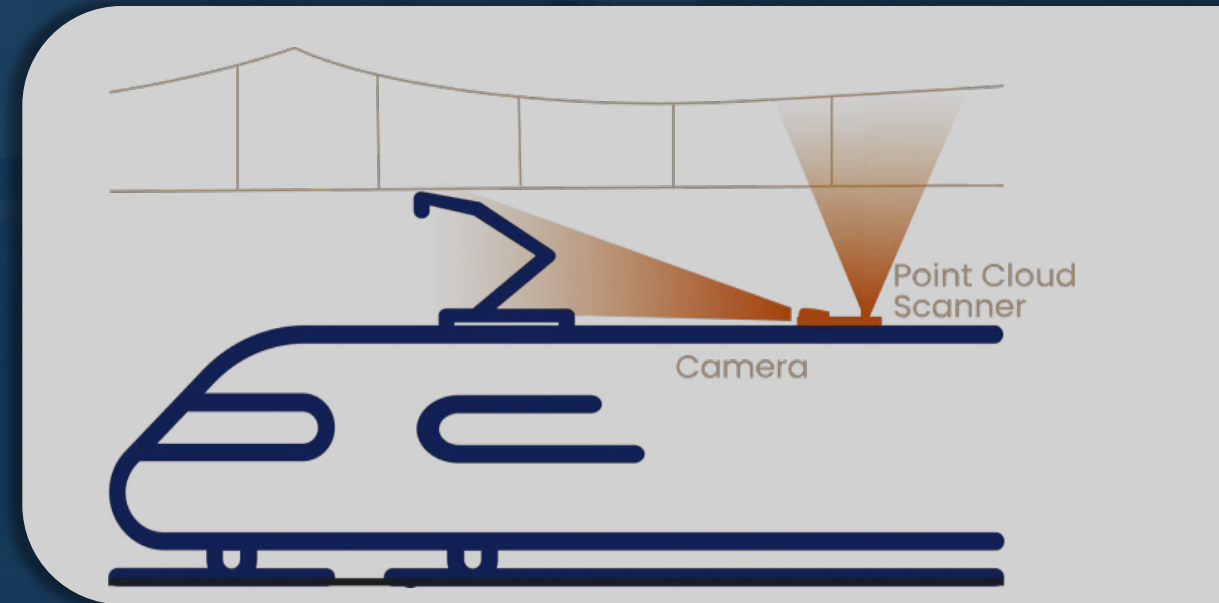
Ensures seamless rail operations

Advanced AI & Data Integration

- ❖ Real-time health insights for Pantograph and OHE
- ❖ Extends asset lifespan
- ❖ Ensures optimal performance
- ❖ Avoids premature breakdowns and exorbitant restoration cost through predictive maintenance support

PANTOhealth Simulation Panel

- ❖ Advanced online simulation platform
- ❖ Highly accessible and interactive
- ❖ Essential tool for engineers and designers



02

New Initiatives

Transforming Railways
Transforming India

Overview

India's largest flex PCB manufacturer

Niche, import-dependent high-value segment

Key Clients: Marquee luxury auto, industrial & electronics global OEMs

Revenue Potential ~₹400 Cr+ post doubling capacity

Annual Capacity 200,000 sqm

EBITDA Margins 25%+

Overall Impact : Strategic Fit

Positions Concord strongly in the premium EMS and Flex PCB segment with high margins, strong moats, and scalable growth through precision engineering and import replacement.

Strategic Roadmap

Railway EMS

Box build

SMT

03

The Transformation

Transforming Railways
Transforming India

Revenue Model Evolution

Shift to Sustainable, Recurring & High-Margin Growth

Future Revenue Mix (FY30)

- ❖ Products and Services
- ❖ Annual Maintenance contracts
- ❖ Global IP licensing
- ❖ Annuity based subscriptions

Targets

- ❖ Revenue CAGR: 40–50%
- ❖ EBITDA: 22–25%

Hardware & Product Manufacturing

Transitioning
to

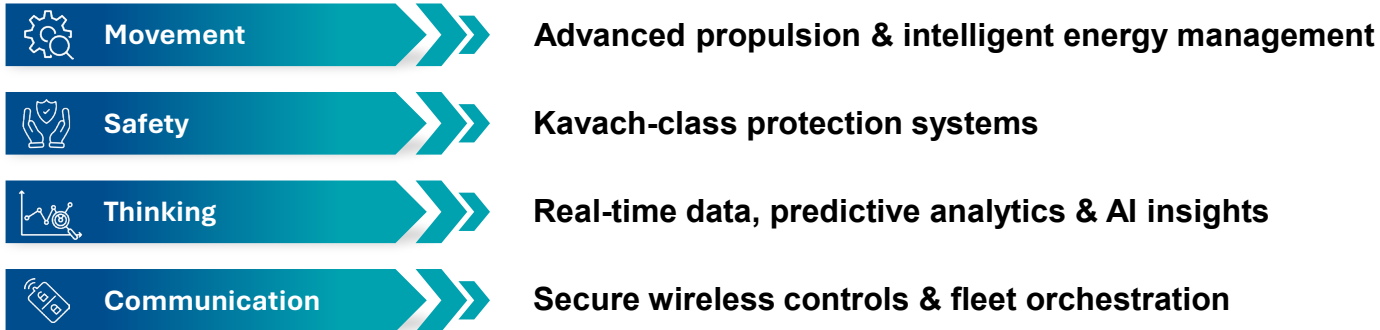
Scalable, predictable, high-quality
earnings growth

Software + IP + Annuity



Concord = The Brain of the Modern Rolling Stock

How Concord Mirrors the Brain



“

Just as the human brain seamlessly coordinates movement, safety instincts, decision-making, and communication; Concord aspires to serve as the central intelligence system for Railway locomotives, **positioning the company at the heart of railway modernization and long-term value creation**”

”

Mr. Gaurav Lath
Joint Managing Director & CFO

By integrating these into one platform, Concord transforms locomotives into connected, intelligent assets

Improves safety, reliability & utilization

Reduces lifecycle costs

Enables scalable digital rail networks

Concord is engineering the locomotive's “brain” delivering control, safety, and intelligence.

Why this Capability is Rare

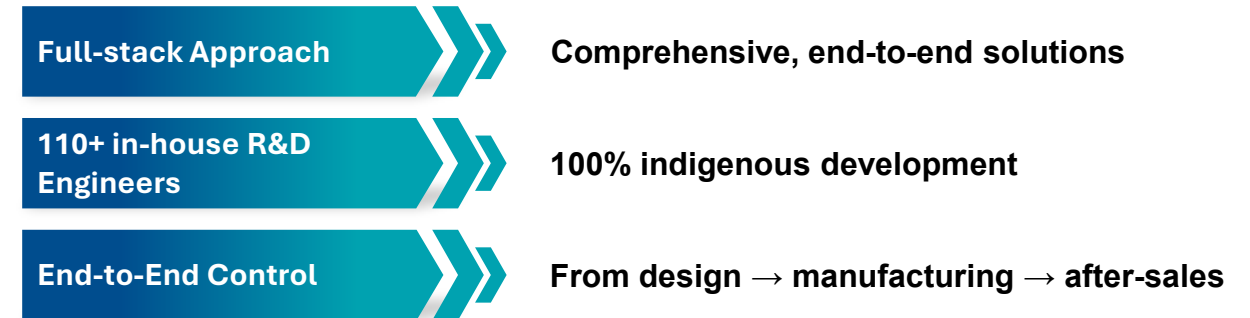
Unique Full-Stack Platform Advantage

Concord is one of the very few players globally that integrate all four critical layers of Movement, Safety, Thinking and Communication

Working in Silos




Platform Moats (the Concord Edge)



Concord's Competitive Edge:



A high-speed train is shown in motion on a track, with a digital brain composed of glowing blue and orange lines and nodes superimposed over the scene. The background is a dark, starry sky with some digital interface elements like charts and graphs.

“ Like the human brain orchestrates movement, safety, decisions, and communication with perfect harmony, **Concord aims to function as the brain of the modern rolling stock** driving railway transformation and long-term value creation ”

Mr. Nitin Jain
Joint Managing Director

05

The Road Ahead

Transforming Railways
Transforming India

Order Book



Recent Order Wins

All figures in Rs. Cr

Supply, installation & commissioning of Loco wireless control system & DPWCS

~139.32 Cr

22-Dec-2025 18 Months

Supply, installation & commissioning of Loco wireless control system FSK & ORMS / RMS DDU

~56.58 Cr

26-Dec-2025 18 Months

Supply of all plant and equipment for Green Hydrogen Fuel Cell Locomotive

Approx ~47.00 Cr

16-Jan-2026 18 Months

Manufacturing, supply and commissioning of IGBT based complete propulsion system

~13.22 Cr

17-Jan-2026 12 Months

Supply, installation, testing, and commissioning of on-board KAVACH 4.0 equipment

~185.09 Cr

05-Feb-2026 12 Months

Supply, installation, testing, and commissioning of on-board KAVACH 4.0 equipment

~53.73 Cr

28-Feb-2026 12 Months

Order Book Breakup

Particulars (Amount in Rs. Cr)	FY25	FY26
Opening Order Book	196.57	212.54
Total Orders Received	141.56	694.95
Total Orders Executed	125.59	210.50
Closing Order Book (Consolidated)	212.54	696.99

Closing Order Book of Rs.
~ 697 Cr is 3.3x
 FY26 Revenue

Order Book **~228% YoY** ▲

06

Concord's Strong Foundation

Transforming Railways
Transforming India

Company incorporate in **2011**

Approved Vendor of **RDSO, CLW & ICF**

OEM to Indian Railways

100+ R&D Engineers inhouse

ISO: 9001:2015 certified organization

R&D backed Railway Innovations
giving early mover advantage

- ❖ Started operations as a manufacturer and supplier of coach-related and electrification products for Indian Railways.
- ❖ The company has since transformed into a research-driven provider of advanced railway solutions and technology, with deep expertise in addressing on-ground challenges.
- ❖ Company plays a key role in supporting Indian Railways' modernization and infrastructure upgrades.
- ❖ The Company is evolving into developing environment sustainable & intelligent solutions for optimum life cycle cost.
- ❖ It is an approved vendor by the Research Designs and Standards Organization (RDSO), Chittaranjan Locomotive Works (CLW), and Integral Coach Factory (ICF), and holds ISO 9001:2015 certification from TUV-SUD South Asia Pvt. Ltd.
- ❖ The company operates state-of-the-art manufacturing facilities in Lucknow, Bengaluru (Advanced Rail), & Hyderabad (Progota India), supported by advanced R&D in product engineering, simulation, prototyping, and testing.

The Journey

2011

Incorporated as "Concord Control Systems Private Limited"

Got approval to manufacture and supply battery charger in traction system of railway electrification

2013

Expanded its business in manufacturing products fitted in coaches of Indian Railways

Received approval for Emergency Light Unit, one of the most critical items of rolling stock application in coaches of Indian Railways for passenger safety

2014

Received RDSO (Research Designs & Standards Organisation) Approval for manufacturing and supply of Tensile Load Testing Machine for Porcelain & Composite Insulators

Got approval to Supply Brushless Dc Carriage Fans to Indian railways when it changed its technology of fans from normal DC to Brushless DC

2022

Listed on Bombay Stock Exchange SME Platform on 10th October, 2022

2025

Technology Transfer Agreement with German Firm under Make in India

Entry into Metro Business

Acquired balance 10% stake in Advanced Rail Controls Private Ltd.

Acquired 80% stake in Fusion Electronics Pvt Ltd.

NCLT Approved merger of Advance Rail into Concord Control Systems w.e.f. 1st April 2025

2024

Acquired 90% stake in Advanced Rail Controls Private Limited

2023

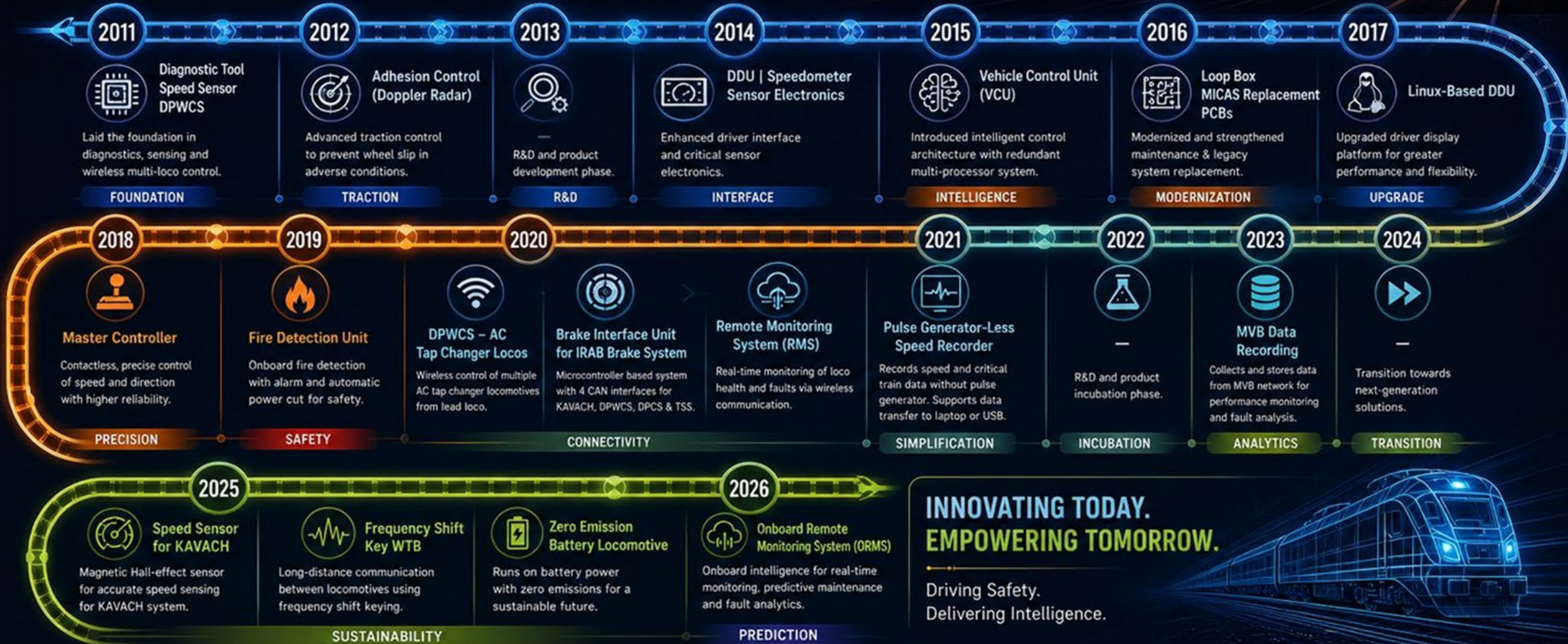
Acquired 26% stake in Progota India Private Limited

Acquired 50% stake in Concord Lab to Market Innovations Private Limited

15 Years of Innovation Journey

From intelligent components to integrated systems, from connected railways to zero-emission mobility – our innovations drive safer, smarter and sustainable rail transport.

- INNOVATE** Pioneering technologies for smarter railways
- INTEGRATE** Building intelligent systems for seamless operations
- INSPIRE** Enhancing safety, reliability and efficiency
- SUSTAIN** Driving zero-emission mobility for a greener tomorrow



INNOVATING TODAY. EMPOWERING TOMORROW.

Driving Safety. Delivering Intelligence.



Leadership Team



Mr. Nitin Jain
Joint Managing Director

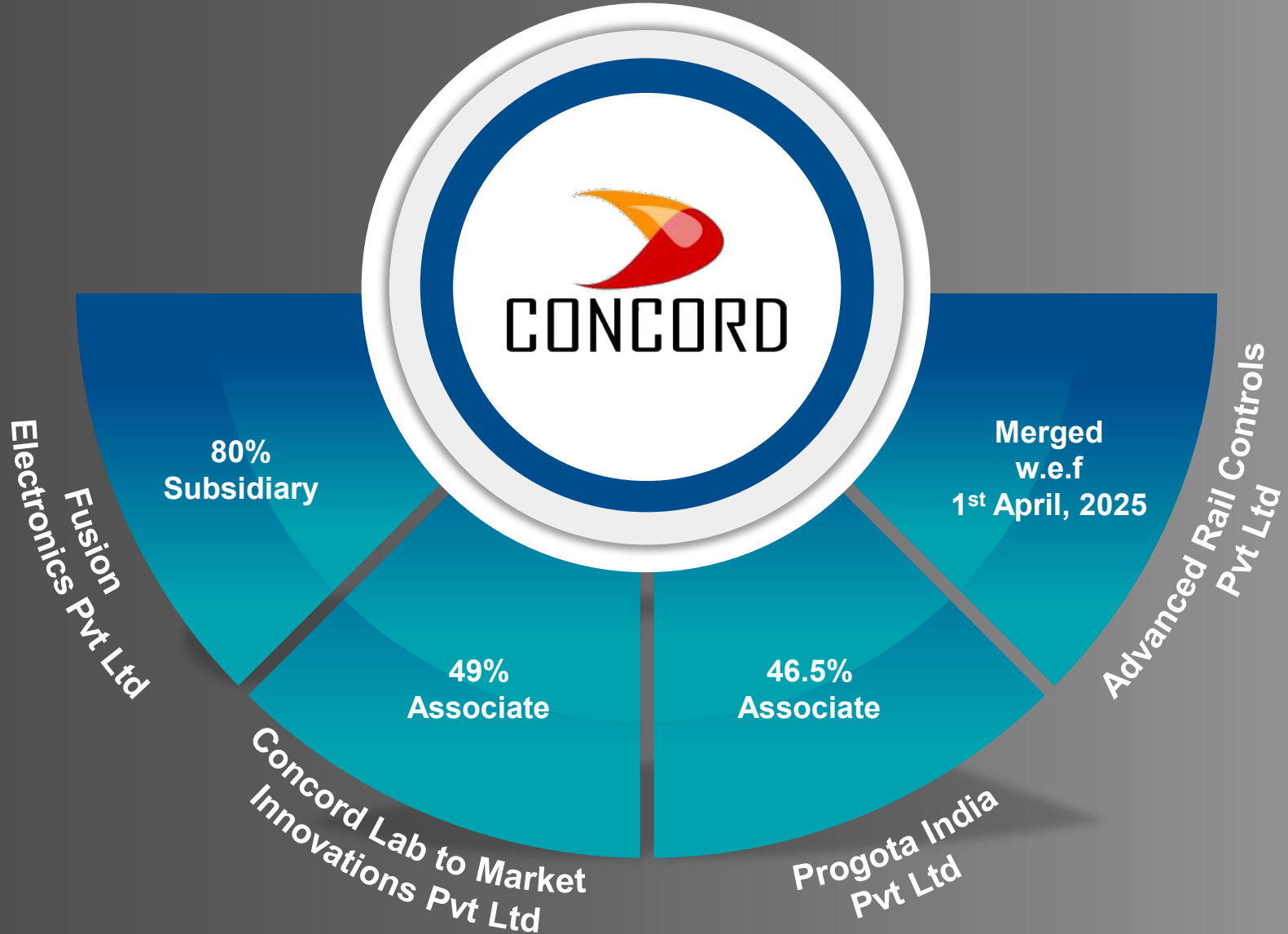
“ Mr. Nitin Jain, a graduate of Siddaganga Institute of Technology, Tumkur, is a success-driven, visionary, and highly committed mechanical engineer. With decades of experience, he is dedicated to serving the nation through innovative, high-quality products. He consistently exceeds client expectations, provides strong leadership, and guides his team with clear communication, professionalism, and a focus on long-term strategic goals. ”



Mr. Gaurav Lath
Joint Managing Director & CFO

“ Mr. Gaurav Lath, a postgraduate from Narsee Monjee Institute of Management Studies (NMIMS), Mumbai, specializing in Business Management, brings over two decades of rich experience. He is an experienced Director with a proven track record in the oil & energy industry. His vision is to deliver quality and innovative products to the industry. He excels in strategic planning, business development, negotiation, and customer service, and leads all key strategic decisions for the company's growth. ”

Our Business



Smart Structures - Growth Biases

Progota India Pvt Ltd	Advanced Rail Controls Pvt Ltd	Fusion Electronics Pvt Ltd	Concord Lab to Market Innovations Pvt Ltd
<p>Associate : Holding: 46.5%</p> <p>Acqn. Date – 2023 (26%), 2025 (+20.5%)</p> <p>Kavach</p>	<p>Merged w.e.f 1st April 2025</p> <p>Acqn. Date – 2024</p> <p>Propulsion Technology</p>	<p>Subsidiary: Holding: 80%</p> <p>Acqn. Date – 2025</p> <p>Flex PCB</p>	<p>Associate: Holding: 49%</p> <p>Acqn. Date – 2023</p> <p>Wheel Impact Load Detector: WILD</p>
<p>Started in consortium with 2 business associates</p> <hr/> <p>Kavach is the most required project of Indian Railways to</p> <hr/> <p>Enhance the speed limit from 120 kmph to 180 kmph</p> <hr/> <p>Avoid fatal accidents due to negligence of loco drivers and signaling malfunction</p>	<p>Acquired the company to enter into new domain of Indian Railways i.e. Locomotives</p> <hr/> <p>Company is a Leader in manufacturing few of the most advance communication products used for Locomotives Operations</p>	<p>Company manufactures high-value flex PCBs</p> <hr/> <p>Niche import-dependent segment</p> <hr/> <p>Premium-margin products with strong competitive moats</p> <hr/> <p>Scalable growth potential</p>	<p>Company develops Diagnostic & Instrumentation Products under the guidance and partnership of IISC Bengaluru</p> <hr/> <p>Technologies / Products developed</p> <hr/> <p>Wheel Impact Load Detector (WILD)</p> <hr/> <p>Uneven Loading System (currently the main problem area for Indian Railways)</p>

Concord is investing in next generation technological capabilities for Railway

07

Proven Financial Traction

Transforming Railways
Transforming India

Key Financial Highlights – FY26 - Consolidated

Revenue from Operation

Rs 210.5 Cr

Revenue from Operations increased by 69.1% from 124.5 Cr in FY25

EBITDA

Rs 60.3 Cr

EBITDA increased by 103.4% from 29.7 Cr in FY25

Net Profit

Rs 42.4 Cr

Net profit increased by 87.1% from 22.7 Cr in FY25

Order Book*

Rs ~ 697 Cr

Order Book increased by 228% from 212.5 Cr as on 31st Mar 2025 which is 3.3x FY26 Revenue



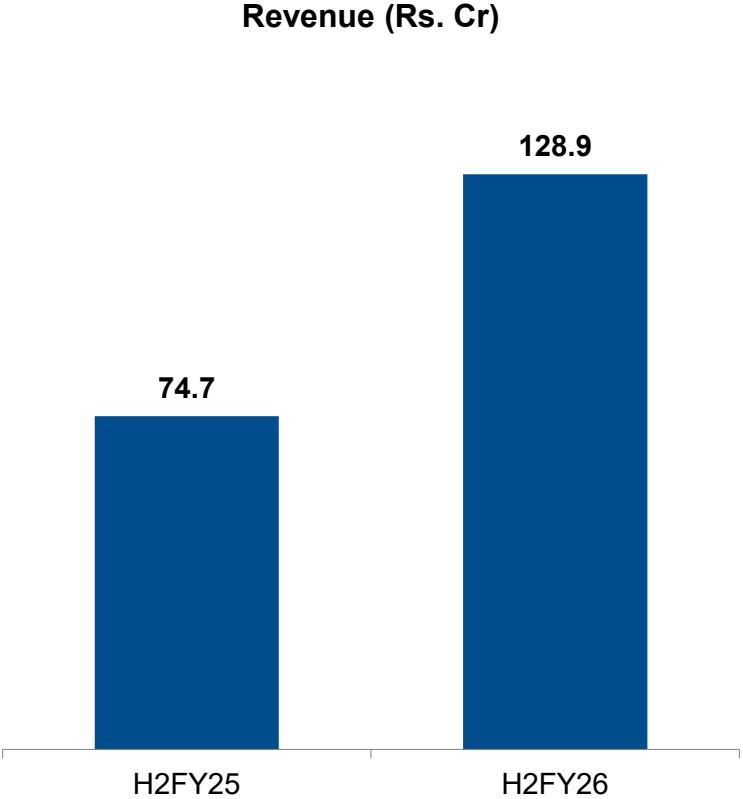
*As on 31st March 2026

Key Performance Highlights – H2FY26



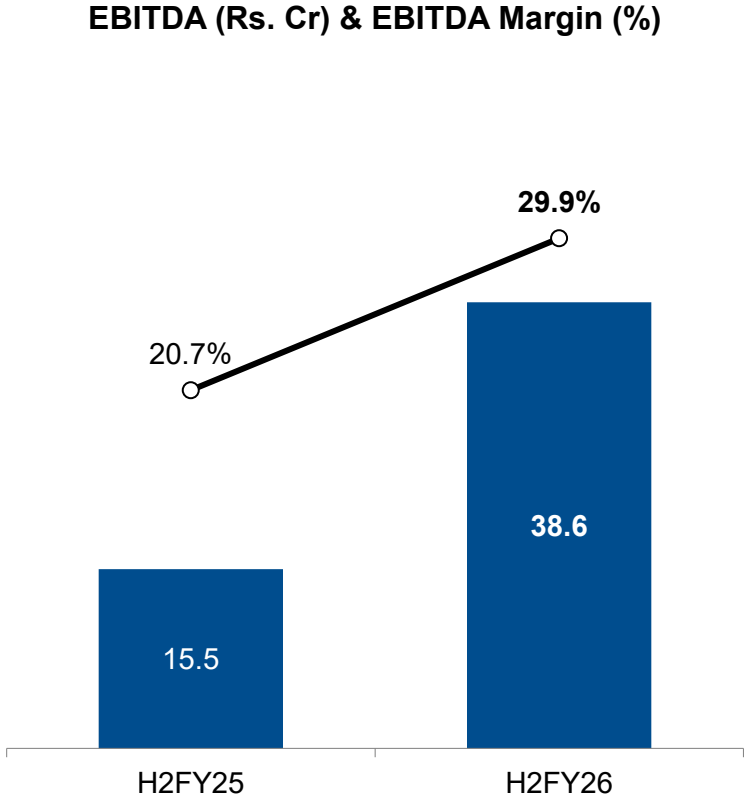
(CONSOLIDATED)

Revenue (Rs. Cr)



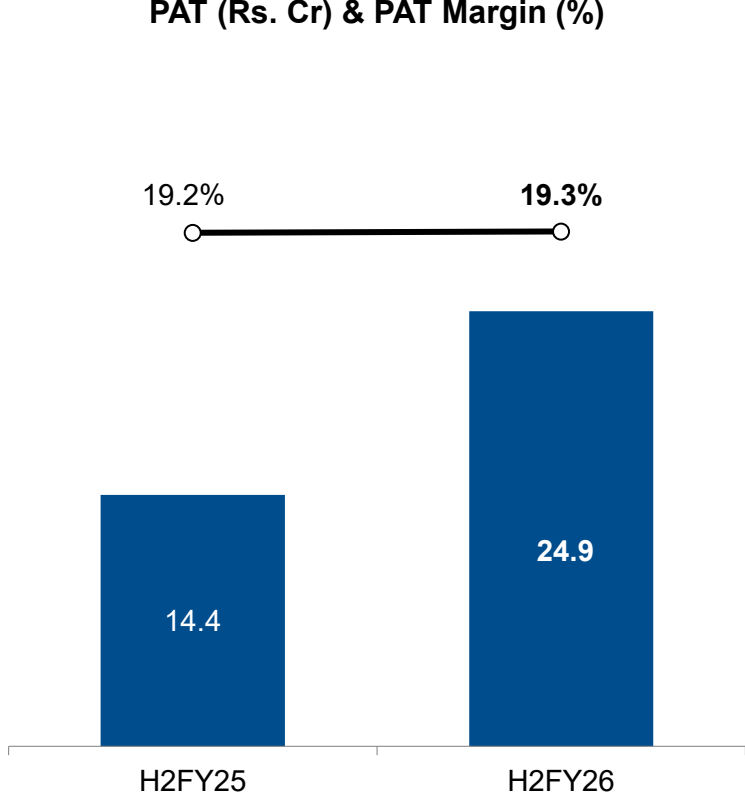
72.6% YoY ▲

EBITDA (Rs. Cr) & EBITDA Margin (%)



149.6% YoY ▲

PAT (Rs. Cr) & PAT Margin (%)



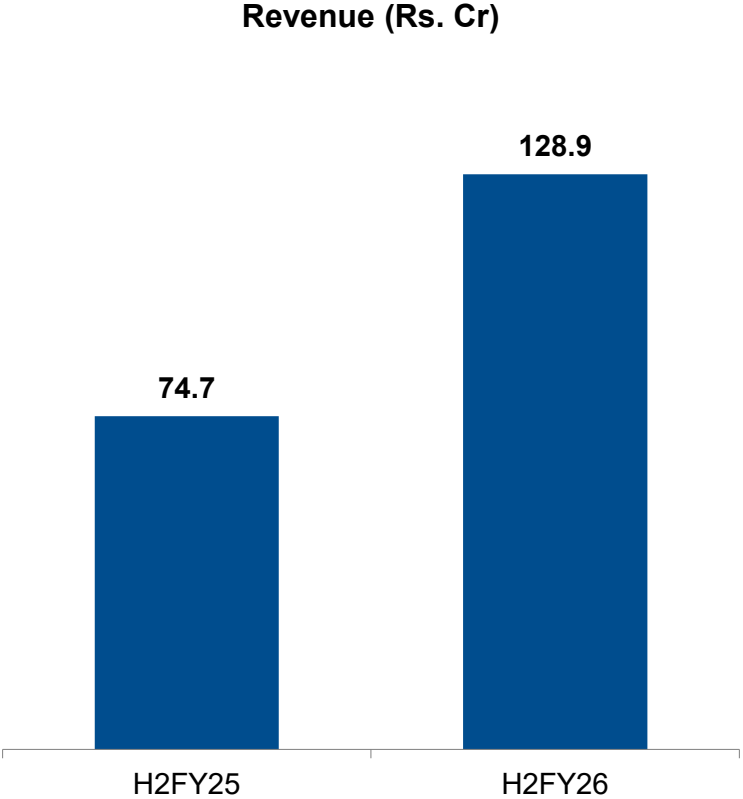
73.1% YoY ▲

Key Performance Highlights – H2FY26



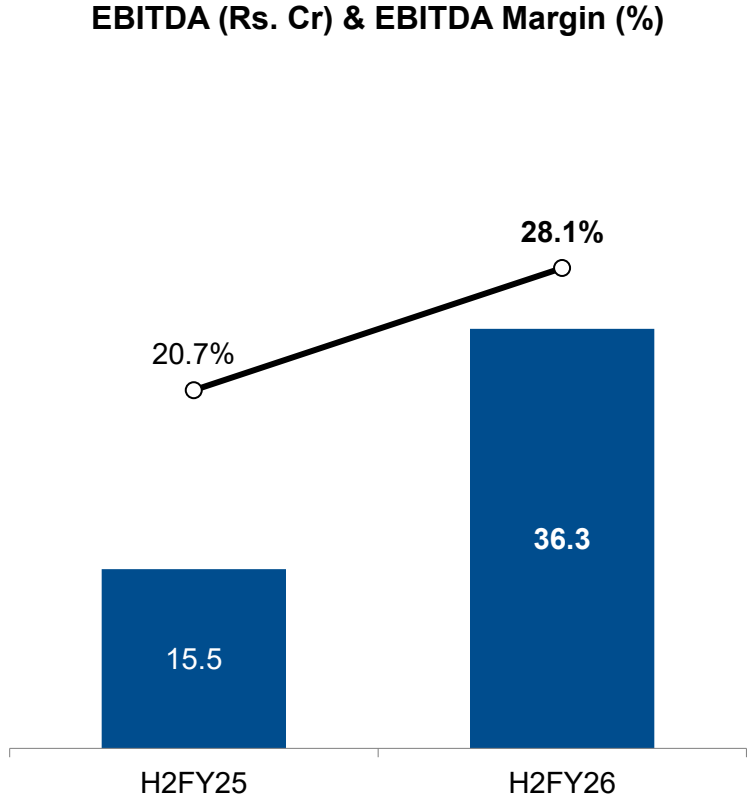
(STANDALONE)

Revenue (Rs. Cr)



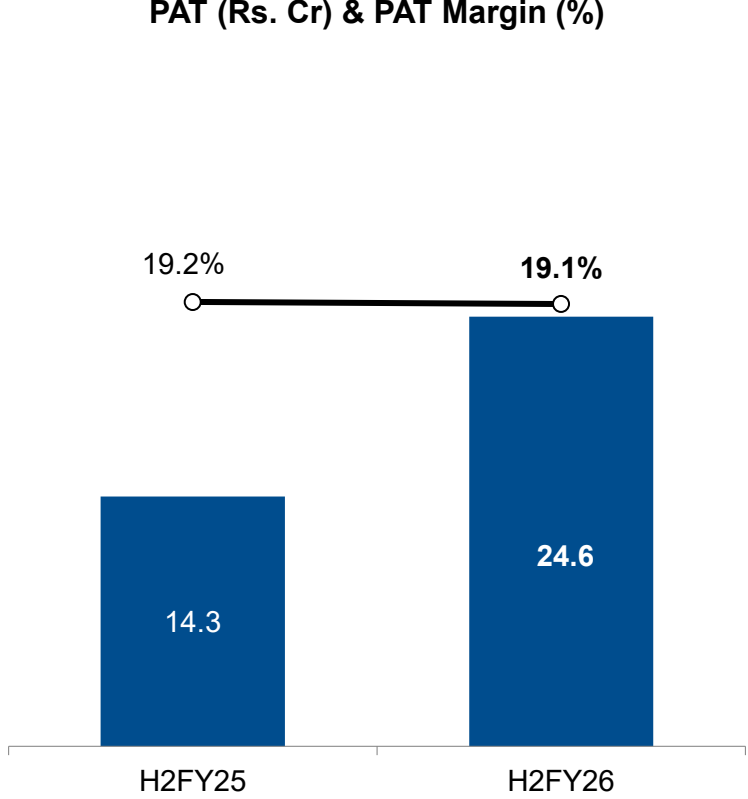
72.6% YoY ▲

EBITDA (Rs. Cr) & EBITDA Margin (%)



134.5% YoY ▲

PAT (Rs. Cr) & PAT Margin (%)



71.5% YoY ▲

Income Statement – H2FY26



(CONSOLIDATED)

Particulars (Amt in Rs. Cr)	H2FY26	H1FY26	H2FY25	YoY%	QoQ%	FY26	FY25	YoY%
Revenue From Operations	128.9	81.5	74.7	72.6	58.1	210.5	124.5	69.1
Total Expenditure	90.3	59.8	59.2	52.5	51.0	150.2	94.8	58.4
EBITDA	38.6	21.7	15.5	149.6	77.6	60.3	29.7	103.4
EBITDA Margin (%)	29.93	26.65	20.69	923.8bps	327.8bps	28.66	23.83	482.9bps
Other Income	1.8	1.5	2.3	- 22.8	22.7	3.3	3.5	- 6.8
Depreciation	2.6	1.1	0.9	190.5	138.6	3.7	1.7	121.5
PBIT	37.8	22.1	16.9	123.7	70.9	59.9	31.5	90.2
Interest	1.6	0.5	0.2	676.1	194.8	2.1	2.5	- 16.3
Profit/(Loss) from Associated Enterprises	0.2	- 1.2	- 0.4	- 153.1	- 115.3	- 1.1	- 0.5	100.9
Profit Before Tax	36.4	20.3	16.3	122.9	79.1	56.7	28.4	99.5
Tax	11.5	4.3	2.3	392.6	167.5	15.8	5.8	173.6
Profit After Tax	24.9	16.0	14.4	73.1	55.3	42.4	22.7	87.1
PAT Margin (%)	19.30	19.65	19.24	5.6bps	-34.8bps	20.14	18.20	194.2bps

Income Statement – H2FY26



(STANDALONE)

Particulars (Amt in Rs. Cr)	H2FY26	H1FY26	H2FY25	YoY%	QoQ%	FY26	FY25	YoY%
Revenue From Operations	128.9	81.5	74.7	72.6	58.1	210.5	124.5	69.1
Total Expenditure	92.7	59.8	59.2	56.4	54.9	152.5	94.8	60.9
EBITDA	36.3	21.7	15.5	134.5	66.8	58.0	29.7	95.5
EBITDA Margin (%)	28.12	26.65	20.69	742.7bps	146.7bps	27.55	23.83	372.0bps
Other Income	1.8	1.5	2.3	-22.8	22.6	3.3	3.5	-6.8
Depreciation	1.4	1.1	0.9	59.1	30.7	2.5	1.7	50.9
PBIT	36.6	22.1	16.9	116.9	65.7	58.7	31.5	86.5
Interest	1.5	0.5	0.2	659.8	188.6	2.1	2.5	-17.6
Profit Before Tax	35.1	21.6	16.7	110.2	62.6	56.7	29.0	95.6
Tax	10.5	4.3	2.3	347.6	143.1	14.8	5.8	155.4
Profit After Tax	24.6	17.3	14.3	71.5	42.5	41.9	23.2	80.7
PAT Margin (%)	19.09	21.18	19.21	-11.6bps	-208.5bps	19.90	18.62	127.4bps

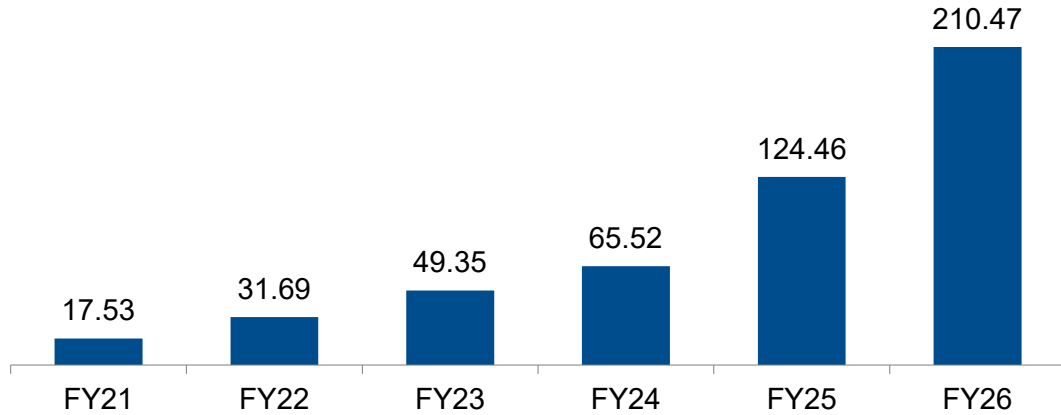
*Pursuant to the Scheme of Amalgamation approved by Hon'ble NCLT Allahabad Bench on 15 April 2026, Advanced Rail Controls Private Limited has merged with the Company effective from 1 April 2025. Accordingly, financials have been restated under the Pooling of Interest Method as per AS-14, and comparative figures are not comparable with previously reported standalone financial results.

Annual Highlights

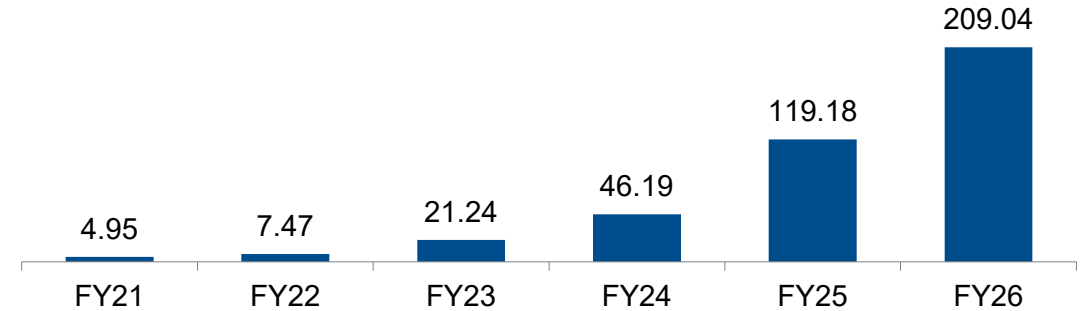
(CONSOLIDATED)



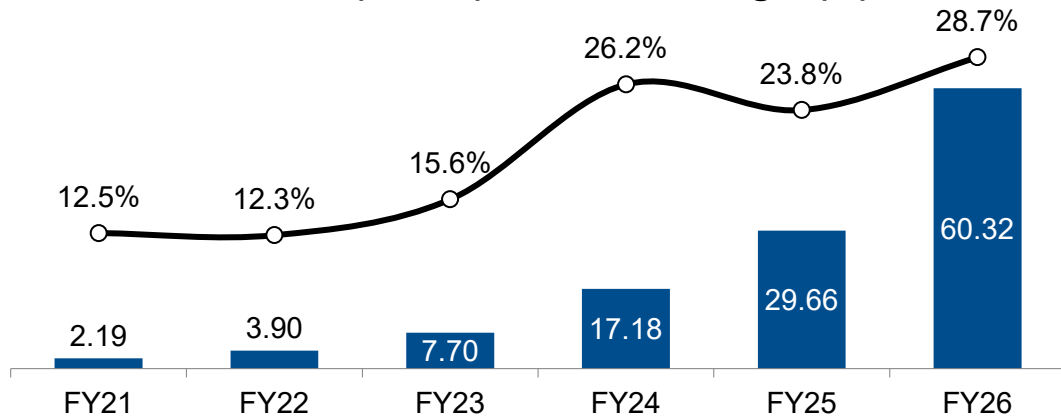
Revenue (Rs. Cr)



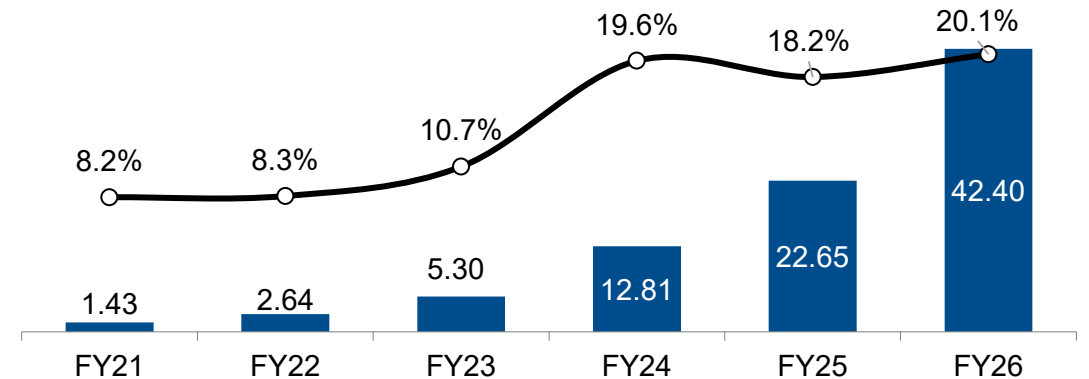
Net Worth (Rs. Cr)



EBITDA (Rs. Cr) & EBITDA Margin (%)



PAT (Rs. Cr) & PAT Margin (%)



Income Statement

(CONSOLIDATED)



Particulars (Amt in Rs. Cr)	FY21	FY22	FY23	FY24	FY25	FY26
Revenue From Operations	17.53	31.70	49.35	65.52	124.46	210.47
Total Expenditure	15.34	27.79	41.67	48.34	94.80	150.15
EBITDA	2.19	3.90	7.69	17.18	29.66	60.32
EBITDA Margin (%)	12.51	12.31	15.57	26.22	23.83	28.66
Other Income	0.08	0.04	0.27	1.09	3.49	3.26
Depreciation	0.22	0.37	0.51	0.53	1.66	3.68
PBIT	2.05	3.57	7.44	17.74	31.49	59.90
Interest	0.18	0.11	0.06	0.15	2.53	2.12
Profit/(Loss) from Associated Enterprises	-	-	-	(0.23)	(0.52)	- 1.06
Profit Before Tax	1.87	3.46	7.38	17.36	28.44	56.73
Tax	0.44	0.82	2.08	4.55	5.78	15.82
Profit After Tax	1.43	2.64	5.30	12.81	22.65	42.40
PAT Margin (%)	8.17	8.34	10.74	19.55	18.20	20.14

64%

Revenue CAGR FY21-26

94%

EBITDA CAGR FY21-26

97%

PAT CAGR FY21-26

Balance Sheet

(CONSOLIDATED)



Equity & Liabilities	FY24	FY25	FY26
Share Capital	5.98	6.30	10.38
Reserves & Surplus	40.21	112.88	198.66
Total Equity	46.19	119.18	209.04
Minority Interest			1.54
Long Term Borrowings	0.12	0.15	14.84
Deferred Tax Liabilities			0.26
Other Long Term Liabilities		0.23	0.00
Long Term Provision	0.50	1.54	1.95
Non-Current Liabilities	0.62	1.92	17.05
Short Term Borrowings	2.58	0.19	39.15
Trade Payables	4.58	10.70	42.04
Other Current Liabilities	1.56	3.80	4.17
Short Term Provisions	4.70	0.19	1.78
Current Liabilities	13.42	14.89	87.14
Total Equity & Liabilities	60.23	135.99	314.77

Assets	FY24	FY25	FY26
Fixed Asset	3.13	19.39	29.31
Intangible Asset	0.00	3.19	14.65
Capital Work-in-Progress	0.00	0.83	0.88
Non-Current Investments	4.27	7.11	24.43
Deferred Tax Assets	0.30	0.79	0.00
Long Term Loans and Advances	3.87	7.73	8.69
Other Non-Current Asset	0.58	0.99	1.51
Non - Current Assets	12.15	40.03	79.49
Investment	0.00	0.00	0.00
Inventories	3.28	37.58	88.59
Trade Receivables	14.93	37.62	121.19
Cash & Cash Equivalent	23.70	14.91	16.68
Short Term Loans and Advances	5.14	5.32	7.99
Other Current Assets	1.03	0.53	0.84
Current Assets	48.08	95.96	235.29
Total Assets	60.23	135.99	314.77

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